MODULE DATA

| MODULE TITLE | l C | harity Strue | ctures Regula | tion and Acco | ununa | |
|---|--|--|--|--|----------------------------------|--|
| MODULE LEVEL | | Charity Structures Regulation and Accounting 7 | | | | |
| MODULE CREDIT POINTS | 1. | 5 | | | | |
| I MODULE CODE (if known) | | 25-7E25-00C | | | | |
| MODULE JACS CODE | | N200 | | | | |
| SUBJECT GROUP | | Strategic Management | | | | |
| MODULE DELIVERY PATT NB "Semester 3" ends on a | | | or give dates | for non-standa | ard delivery) | |
| LONG (2 semesters) | SHORT (1 semester) | | NON-STA | NON-STANDARD DELIVERY ✓ | | |
| Sem 1 & 2 | Sem 1 | | Start Date | TBC | | |
| Sem 2 & 3 | Sem 2 | | End Date | TBC | | |
| | Sem 3 | | | | | |
| MODULE ASSESSMENT P | ATTERN (✓ | as applicat | ole - also comp | olete Table A, S | Section 5, below) | |
| Single Module Mark with Ov | | Pass Mark | of 40% | | ✓ | |
| Single Module Mark - Pass/f Up to Three Assessment Ta Pass Mark of 40% | | s Mark of 40 | % for each Tas | sk and Overall N | Module | |
| Up to Three Assessment Ta | sks - Pass/F | ail onlv | | | | |
| (Note: This module is also p | rofessionally | validated by | the Associatio | | | |
| (Note: This module is also p Examiners for the award of this must achieve a mark of university purposes. See Approved the Approved MODULE INFORMATION (value) is a timetabled examination. | rofessionally the ACIE Cha at least 50% opendix) ✓ as applica required for t | validated by arity Account however the home also che assessment he reassess | the Association ting Certificate enormal pass omplete Tablement of this modern and the third and t | A, Section 5 ule? | ing gain | |
| (Note: This module is also p Examiners for the award of this must achieve a mark of university purposes. See Approved the Approved to the MODULE INFORMATION (volume is a timetabled examination is a timetabled examination is the module delivered who have any staff who are response. | rofessionally the ACIE Character the ACIE Character to the ACIE Character to the ACIE Character the ACIE Cha | validated by arity Account: however the ble - also che assessment he reassess be Learning on this | omplete Table tent of this mod sment of this mod (i.e. not timetable module non-S module non-S | A, Section 5 ule? odule? bled at SHU) HU employees | ing gain oplies for | |
| (Note: This module is also p Examiners for the award of this must achieve a mark of university purposes. See App MODULE INFORMATION (see a timetabled examination) is a timetabled examination is the module delivered who have any staff who are responsible. | rofessionally the ACIE Charat least 50% opendix) ✓ as applicate required for the required | validated by arity Account however the assessment reassess be Learning on this status of m | omplete Table tent of this mod sment of this mod (i.e. not timetable module non-S odule in the co | A, Section 5 ule? odule? bled at SHU) HU employees | ing gain oplies for | |
| Overall Module Pass Mark if (Note: This module is also p Examiners for the award of t this must achieve a mark of university purposes. See Ap MODULE INFORMATION (Is a timetabled examination Is a timetabled examination Is the module delivered who Are any staff who are respon MODULE STATUS (a ap Unchanged: an existing modul delivery or assessment patte (Note: Previous title was Che New: new module to be app | rofessionally the ACIE Character at least 50% opendix) vas applicate required for the requ | validated by arity Account however the assessment he reassess be Learning ching on this status of mated as unchaified as a realit weighting at Managem | omplete Table tent of this mod sment of this mod in.e. not timetable module non-S odule in the column and from pre- sult of this valid etc ent and Account | A, Section 5 ule? odule? bled at SHU) HU employees ontext of curre vious years ation, e.g chain | ent proposal) | |
| (Note: This module is also p Examiners for the award of this must achieve a mark of university purposes. See Appendix Module Information (See a timetabled examination) Is a timetabled examination. Is the module delivered who have any staff who are responsible. Are any staff who are responsible. The module an existing module delivery or assessment patter (Note: Previous title was Cheller: New: new module to be appendix and the module to be appendix and | rofessionally the ACIE Character least 50% opendix) as applicated for the required for the least for the least for the least for the least form of the leas | validated by arity Account however the however the however the assessment he reassess be Learning ching on this status of material as unchalified as a realit weighting al Management however the hourrent value of the hourrent value of the hour however the hour however the hour however the hour however the hour hour hour hour hour hour hour hour | omplete Table tent of this mod sment of this mod is module non-S odule in the co anged from pre- sult of this valid etc ent and Accour | A, Section 5 ule? odule? oled at SHU) HU employees' ontext of curre vious years ation, e.g char ating) Modified | ent proposal) Version Available | |
| (Note: This module is also p Examiners for the award of this must achieve a mark of university purposes. See Ap MODULE INFORMATION (*) Is a timetabled examination Is a timetabled examination Is the module delivered who Are any staff who are resport MODULE STATUS (✓ as ap Unchanged: an existing module delivery or assessment patter (Note: Previous title was Characteristics) | rofessionally the ACIE Character least 50% opendix) as applicated for the required for the least for the least for the least for the least form of the leas | validated by arity Account however the however the however the assessment he reassess be Learning ching on this status of matted as uncharacted as a result weighting al Management how when modes at the status of the however the howeve | omplete Table tent of this mod sment of this mod is module non-S odule in the co anged from pre- sult of this valid etc ent and Accour | A, Section 5 ule? odule? oled at SHU) HU employees' ontext of curre vious years ation, e.g char ating) Modified | ent proposal) | |

1 AIM OF THIS MODULE

This module explores the various regulatory issues applicable to UK charitable organisations - starting from an introduction to charity law but focusing primarily on charity accounting and the strategic requirements which follow from the accounting framework. These are addressed at a level that will enable participants to make critical input on these issues in actual charitable organisations.

2 BY ENGAGING SUCCESSFULLY WITH THIS MODULE YOU WILL BE ABLE TO

- 1. Demonstrate an understanding of the legal and regulatory framework surrounding charities in England and Wales.
- 2. Understand and apply the principal requirements for charity accounting in England and Wales (financial accounting and management accounting) especially the impact of the Charities SORP*.
- 3. Demonstrate a critical understanding of financial procedures and controls appropriate to a UK charity.
- 4. Read and understand charity accounts, take a significant role in the preparation of such accounts, and make informed decisions on financial reporting requirements for different types of charities.
- 5. Make informed financial decisions, or advise trustees on such decisions, in the context of a specific charity, using a range of analytical tools.

*Statement of Recommended Practice on Accounting and Reporting by Charities

Note: Students are not expected to have a formal background in accounting, and the module does not seek to provide this. However the module will seek to develop whatever initial understanding a student has of charity accounting procedures at least to a level sufficient to evaluate procedures in a specific charity and to liaise knowledgably with external accountants to a charity.

3 THESE ARE EXAMPLES OF THE CONTENT OF THE MODULE

• The Framework of UK Charities and Voluntary Organisations

The third sector as a whole. Definition of voluntary organisations and of charities. Charitable status. Charitable social enterprises and contrast with non-charitable entities in the sector.

Charity Law and Structures

The Charities Acts 1993 and 2006 and interaction with other legislation. Choices of legal forms for charitable organisations. The notion of trust and the role of trustees. Implications for financial management. Trading subsidiaries.

Charity Accounting - Principles

Fundamental concepts of charity accounting, including accounting records, fund accounting, and understanding of legal requirements. Specific accounting concepts such as debtors, creditors, accruals, deferred income, valuation of assets in a charity context.

Charity Financial Reporting

The accounting requirements of the Charities Act 1993 and Charities SORP. Practical implications for charity reporting. Relationship between accounting records and presentation of financial statements. Implications for financial decision making and for fundraising.

Scrutiny and Control of Finance

Internal financial controls. Trustees' responsibilities including approval of accounts. The processes of audit and independent examination: requirements and differences and the implications for funding relationships. External controls beyond the auditor/examiner.

Financial Decision Making

Management accounting issue in the charity sector. Presentation of information to trustees. Problems of long term decision making with short term funding.

Financial Policy

Reserves and reserves policy. Investment management. Ethical investment. Risk assessments.

• Fundraising and Financial Management/Governance

Links between organisational strategy, fundraising strategy and accounting. Legal controls on fundraising and their implications for financial management.

4 THESE ARE THE MAIN WAYS YOU WILL BE SUPPORTED IN YOUR LEARNING TO ACHIEVE THESE OUTCOMES

The module will use a combination of lectures and seminars, involving extensive case study work in the seminars – both existing, and applied work in relation to participants' own organisations. Students will have the chance to research specific issues in charity regulation and accounting and present findings.

THESE ARE THE WAYS THAT WILL BE USED TO ENABLE YOU TO DEMONSTRATE YOU HAVE MET THE LEARNING OUTCOMES

You will be assessed through a written examination (3 hours) exploring central issues in charity accounting and financial management. The exam will include a significant case study, which will require critical analysis of issues in the context of charity accounting standards and regulation. There will also be a choice of questions requiring students to articulate the role of certain issues in charity accounting to assess critically their application to particular situations.

To pass the exam (40%) students will need to show give clear adequate answers to questions, showing at basic understanding of charity accounting requirements and regulatory issues with few if any errors, and at least some level of analysis in answers.

To gain a distinction level mark (70%) very clear answers to questions are required showing thorough understanding of accounting and finance issues in the context of charity regulation, including through justification. Answers will show sophisticated and creative analysis of the issues with well-structured arguments showing evidence of extensive reading, and articulation of how charities as a whole are affected.

TABLE A: ASSESSMENT TASK INFORMATION

| ASSESSMENT TASK | % weighting of overall module mark | Duration of task / word count / length of exam | In-module retrieval available? | Individual task pass mark ONLY IF OVER 40%** |
|-----------------|------------------------------------|--|--------------------------------------|---|
| Exam | 100 | 3 hours | No | 40%* |

^{*}The pass mark for the exam is 40% for University purposes. However, students wishing to achieve the ACIE Charity Accounting Certificate should note that a minimum mark of 50% will be needed.

6 THIS IS HOW YOU WILL BE GIVEN FEEDBACK ON YOUR PERFORMANCE

Formative feedback will be given during the taught part of the module as a result of in class presentations and discussions.

Summative feedback will be given in the form of a mark for the examination (normally broken down by sections) and a general report from the internal examiners on students' performance as a whole, including any particular areas with stronger or weaker answers.

7 THESE ARE EXAMPLES OF THE KEY LEARNING RESOURCES YOU WILL USE

Participants will receive an extensive list of books and other resources for use as directed learning and for assignment preparation. Sample charity accounts will form an important resource. A wide range of specialist web-based resources for the charity sector will be highlighted. The university Leaning Centre holds a wide range of books and other material on the charity/voluntary sector and has electronic access to the key journals in the field.

Examples of key materials include:

Lloyd, Stephen - Charities: The New Law 2006: A Practical Guide to the Charities Acts (Jordans 2007).

Morgan, Gareth G – The Charity Treasurer's Handbook: An Introduction to Voluntary Sector Finance and Accounting (2nd end Directory of Social Change, 2008).

Palmer, Paul & Randall, Adrian - Financial Management in the Voluntary Sector: New Challenges (Routledge 2002).

Statement of Recommended Practice on Accounting and Reporting by Charities (Charity Commission 2005; 2nd edition 2008)

FINAL TASK

| According to the Assessment Strategy shown in the Module | Task No. |
|---|----------|
| Descriptor, which task will be the LAST TASK to be taken or | |
| handed-in? (Give task number as shown in the Assessment | 1 |
| Strategy) | |

MODULE REFERRAL STRATEGY

| Task for Task (as shown for initial assessment strategy) | Υ |
|--|---|
| Single Referral Package for All Referred Students | N |

REVISIONS

| Date | Reason |
|-----------|-----------------------------|
| July 2012 | Assessment Framework review |
| | |